### Establishing a Digital Lighthouse Facility

Learnings, case examples and implications for Pharma companies

June 2023

CONFIDENTIAL AND PROPRIETARY Any use of this material without specific permission is strictly prohibited



#### What is a Digital Lighthouse?



Step-change in **innovation (operating model**, **product, service, business model)** considering level of advancement of industry and company



Multiple integrated Industry 4.0 use cases deployed at scale



**Best-practice on enablers** such as a clear Industry 4.0<sup>1</sup> strategy, workforce engagement, capability-building and agile use case development



Scalable **Industry 4.0 technology platforms** on which multiple technologies are deployed

**Digital, Analytics & Automation has the potential to deliver** breakthrough impact in life sciences operations

Productivity improvement

25-40% Increase in overall asset productivity
30-50% Increase in labor productivity

Quality excellence / improvement



30-50% Reduction in deviations
200%+ Increase in product robustness

Cost optimization

Speed *I* Aaility



15-20% Reduction in lead times

## It can be unlocked by adopting a 'Digital Production System' operating model

ILLUSTRATIVE / NOT EXHAUSTIVE

Shopfloor processes reimagined using automation, digital guides, artificial intelligence augmented reality etc.

**No-touch planning of** all production and quality activities using Digital twins

2

Zero deviations with product quality risks predicted and mitigated using advanced analytics

Paperless factory with electronic documentation and seamless information flows

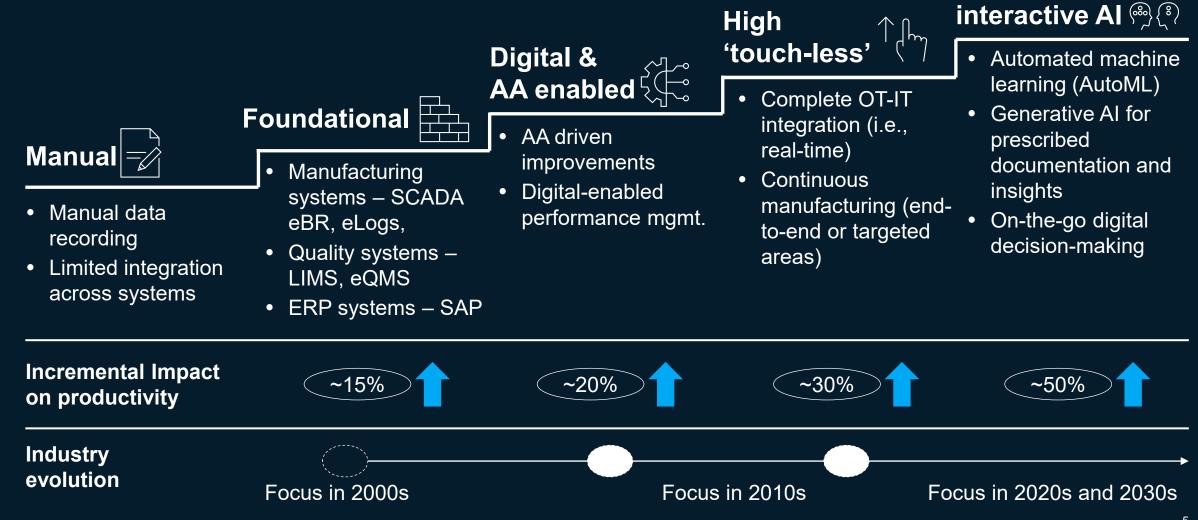
RODUCTION

Data-driven proactive risk management across maintenance, sustainability and other areas

**Digital performance management** for real-time and remote monitoring and decision making

Source: McKinsey on Digital Services - Introducing the next-generation operating model

# Globally, the industry have been moving through 5 stages of evolution in Digital adoption



Source: McKinsey white paper – "COVID-19 digital transformation & technology"

Next gen

#### Increasing number of life sciences companies have been accredited as digital lighthouses by World Economic Forum

Global advanced 4IR lighthouses identified

Global lighthouses from pharmaceuticals and medical devices







**20-30%** improvement in speed and agility





**30-35%** improvement in asset productivity





**10-15%** reduction in material costs

## Two Indian Pharmaceutical leaders have most recently entered this distinguished league of digital leaders

Global advanced 4IR lighthouses identified

Indian lighthouses

Global lighthouses from pharmaceuticals and medical devices



#### Welcome





Sanjay Sharma, Global Head Operations



Geena Malhotra, Global Chief Technology Officer

