

Integrity – Trust is the Crux



5 W S CONSULTING

for the FDA Regulated industry

Preview

- A. FDA and Integrity (Brief History)
- B. Conditions for Integrity Failures
with Real Experiences
- C. Why is Integrity Important?
- D. Do's and Don'ts
- E. Conclusion

Background on FDA and Integrity

Background on FDA/Integrity

**Generic scandal –
Bribes to FDA**

**2010- FDA added
Integrity as Inspectional
Objective - CP**

1980

1990

2000

2010

2016 | 2018

1991 - Compliance Policy Guide, Sec. 120.100, “Fraud, Untrue Statements of Material Facts, Bribery, and Illegal Gratuities”) **RELIABLE = Able to Be Trusted**

**2006 FDA OOS
Guidance**

**2016-18 - FDA Guidance -
Data Integrity Questions
and Answers**

- * 2015: MHRA GMP Data Integrity Definitions and Guidance for Industry
- * WHO Expert Committee on Specifications for Pharmaceutical Preparations and others
- * Available on the Web

Conditions under which Integrity Failures Can Happen

Why do Integrity Issues happen?

Conditions

Motive/Incentive

Rationalization

Opportunity/Lack of Controls

+ (or a combination of such)

=

Data Integrity Breach

Conditions: Experiences

Incentive / Motivation - Examples

- First to File
- Financial or Other Gain
- Told To Do It (can't challenge boss)
- Shortcuts → Increased Production
- Cover Errors (embarrassment)
- External pressure (Customer? Sales?)

*The Best Security
Top Down
AIP*

Conditions: Experiences

Rationalization – Examples:

*Perfect Records
What FDA wants?*

- Audited by FDA and they never check this
- My boss/QA trusts me
- Ignorance/Cultural-Perfection/Bad Habits
- Peer pressure – benefits company
- Everyone else is doing it
- Easier this way /Leave on time (take shortcut)

Conditions: Experiences

Opportunity - Examples

- Night shift / Working alone
- Ineffective QA (balance of power?)
- No one is checking or checking is infrequent

*Trusted Production Manager
-
Girlfriend*

Conditions: Experiences

Lack of Controls - Examples

- Old equipment/Manual Processes
- No audit trails
- Buddy
- No one verifying
- Routine
- Procedures: unavailable/unclear/bad/not followed

*Friends
Making own decisions*

Why is Integrity Important?

“The Moment there is
suspicion about a person’s
motives, everything he does
becomes tainted.”

Mahatma Gandhi (Quote)

Trust



Doubt

Doubt

Excerpt from FDA Warning Letter

“This data falsification and the record-keeping deficiencies described above raise doubt regarding the validity of your firm’s records.”

Do's & Don'ts

Do's and Don'ts – DOs

- Have a Data integrity policy with defined consequences
- Getting together to determine possible data integrity breaches the facility or the conditions mentioned
- Transparency – Open Deviations/Investigations
- Spot checks, show me, tell me
- Review audit trails
- Have an anonymous box for reporting Integrity issues
- Train in data integrity – make part of annual training? Weekly or Monthly reminders part of Company policy?

Do's and Don'ts – DON'Ts

- Do not deny access to facilities and records FDA is entitled to
- Do not tolerate authoritarian managers - do it my way or the highway
- Do not oppress employees
- Do not pre-sign records before completing operations
- Do not hide mistakes
- Do not backdate
- Do not re-write
- Do not transcribe data
- Do not write on scrap paper or unauthorized notepads
- Do not tear up paper or destroy records

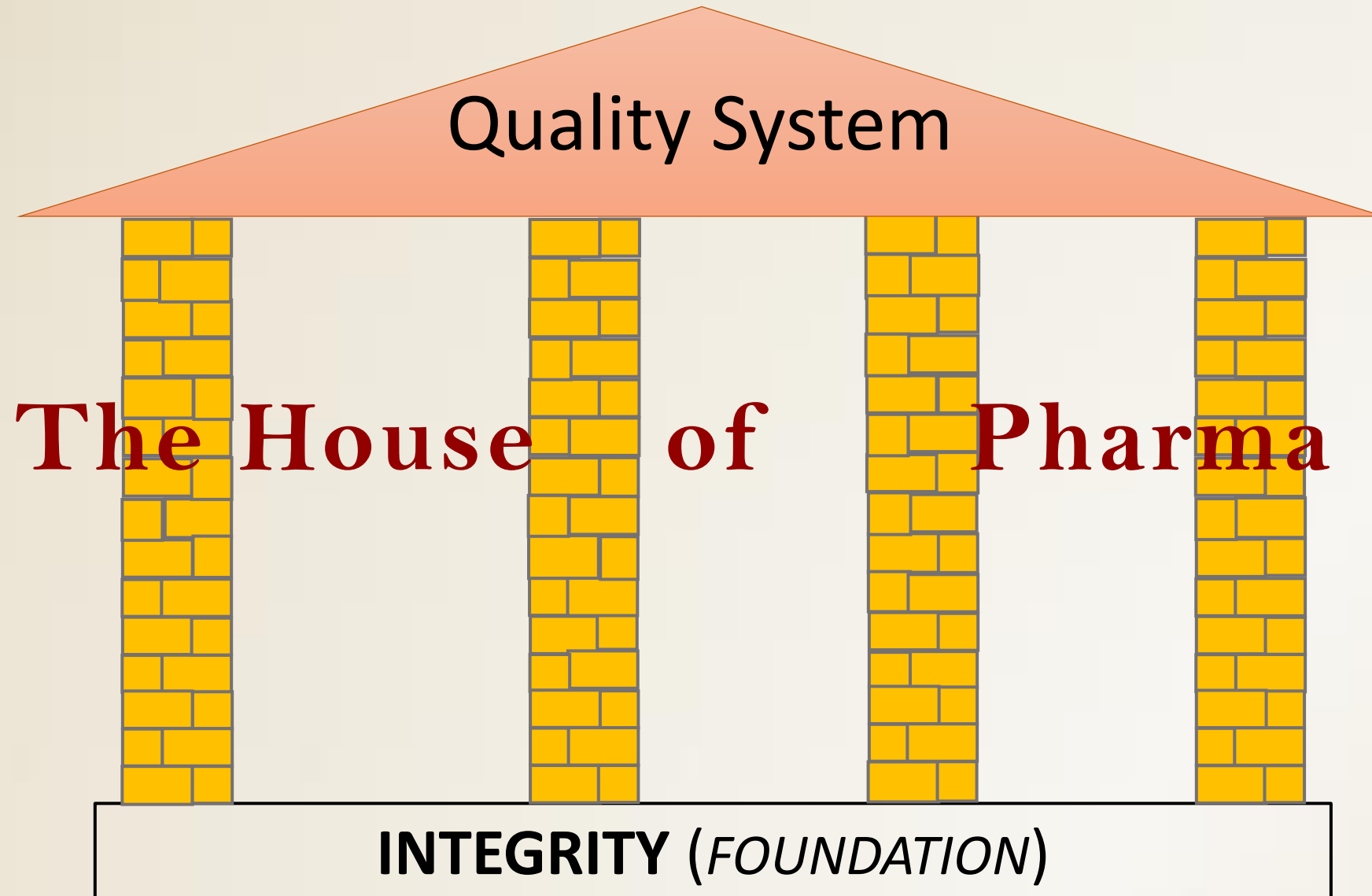
“ALCOA”

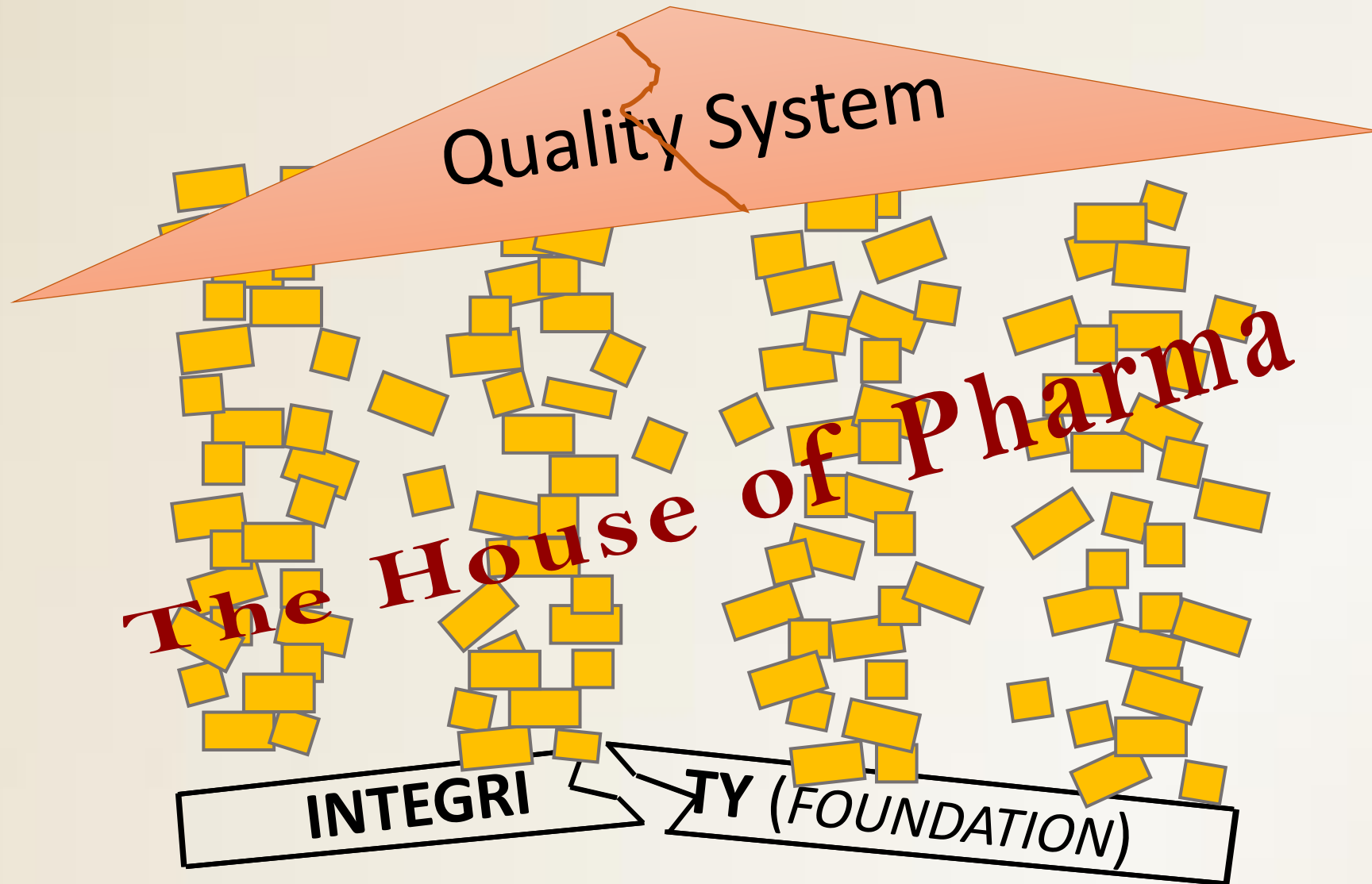
In Conclusion

Integrity means:
What you are
Doing, Recording and Saying
is REAL.

Common Sense – Data Integrity

- Perform activities as if your customer / FDA is watching
- Follow ALCOA +
- Transparency





धन्यवाद

Terima kasih تریما کاسیه

Shukriya شکر یم

Merci

Dhanyavād دهنیه واد

Thank you

Shukran lak شکرًا لك

Tashakor تشکر

GRACIAS!

Thank you!

THE END!